



INVOICE

TO **Massachusetts Association of Residential
Care Homes**
c/o Ronald J. Pawelski, President
45 Whitcomb Road
Bolton, MA 01740
Email: rjpawelski@comcast.net

| QTY | ITEM # | DESCRIPTION | UNIT PRICE | | LINE TOTAL |
|-----|--------|---|------------|--|------------|
| 1 | | Annual Associate Membership Dues - January 1, 2019 - December 31, 201 | \$500.00 | | \$500.00 |
| | | Payment Due by 1/31/2019 | | | |

MARCH IS THE ONLY ORGANIZATION SOLELY REPRESENTING REST HOMES AND THE RESIDENTIAL CARE COMMUNITY. OUR MISSION STATEMENT IS: THE MASSACHUSETTS ASSOCIATION OF RESIDENTIAL CARE HOMES IS A 501 C6. THE MISSION OF THE ORGANIZATION IS TO ENCOURAGE FINANCIAL VIABILITY, SUPPORT AND ADVOCACY AND INCREASED VISIBILITY AND RECOGNITION OF THE COST EFFECTIVE QUALITY OF CARE OFFERED RESIDENTS IN A HOME-LIKE SETTING WITHIN THE LONG TERM CARE CONTINUUM.

WE NEED EVERYONE'S HELP AND ACTIVE SUPPORT TO CONTINUE OUR MISSION. THANK YOU FOR JOINING US IN OUR EFFORTS. THERE IS TRULY STRENGTH IN NUMBERS. OUR F.I.D # IS 04-3176140.

PLEASE PROVIDE THE FOLLOWING KEY CONTACT INFORMATION FOR YOUR RECORDS WITH YOUR PAYMENT:

NAME OF RESIDENTIAL CARE PROVIDER _____

CONTACT NAME(S) _____

EMAIL ADDRESS _____

ADVOCACY AND EDUCATION FOR COMMUNITIES SINCE 1991

MAKE ALL CHECKS PAYABLE TO MASSACHUSETTS ASSOCIATION
OF RESIDENTIAL CARE HOMES

THANK YOU FOR YOUR MEMBERSHIP